



# Facility performance, translated into action.

An illustrative monthly report showing how BridgeCare can organize hospital returns, QAPI priorities, response workflows, and action-item closure into one physician-reviewed operating view.

## HOSPITAL RETURNS

**12**

illustrative monthly volume

## QAPI ACTIONS

**8**

5 closed | 3 still active

## ACTION CLOSURE

**63%**

illustrative monthly close rate

## REVIEW THEMES

**3**

selected for team discussion

## Executive interpretation

### What the sample suggests

Hospital returns should be separated by timing, clinical context, and workflow theme before conclusions are made. A count alone cannot establish preventability.

### What leadership sees next

Three recurring themes move into focused review. Each agreed intervention receives an owner, target date, and evidence required for closure.

## Hospital-return overview

| Review lens              | Illustrative finding                                                | Leadership question                                                   |
|--------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------|
| Timing                   | 5 returns occurred within 7 days of hospital or facility admission. | Were transition risks and follow-up ownership explicit?               |
| Change in condition      | 4 reviews involved a nursing escalation pathway.                    | Was the responsible clinician reached through the agreed route?       |
| Goals of care            | 3 reviews involved treatment-preference or family-decision context. | Was the plan documented, current, and communicated before the crisis? |
| Medication / diagnostics | 2 reviews involved medication, lab, or imaging follow-through.      | Did the workflow clearly assign review and response responsibility?   |

## Physician note

This example does not label any return preventable. BridgeCare's role is to examine clinical and operational context, identify supported learning opportunities, and help the team decide what should change.



# Readmission and transfer learning

The useful question is not simply whether a resident returned to the hospital. It is whether earlier recognition, clearer escalation, stronger transition follow-through, or better communication could reasonably improve the next case.

## Illustrative theme review

| Theme                    | Observed pattern                                                                            | Potential test of change                                                  | Measure                                         |
|--------------------------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|-------------------------------------------------|
| Post-hospital transition | Discharge risks were present, but the first 72-hour review was inconsistent.                | Standardize a high-risk transition huddle with named follow-up ownership. | % eligible transitions reviewed within 72 hours |
| Response pathway         | Teams used different routes to reach the responsible clinician after a change in condition. | Publish one contact, urgency, acknowledgment, and fallback pathway.       | % escalations using defined route               |
| Family communication     | Some decisions occurred after the family first learned of a major clinical change.          | Define triggers for physician-led family update and goals-of-care review. | % qualifying events with documented update      |

## Selected case-review questions

|                                                                                                                |                                                                                                 |
|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------|
| Recognition<br>What changed first? Was the change identified at the earliest reasonable point?                 | Escalation<br>Who was contacted, by what route, with what urgency, and what fallback existed?   |
| Clinical decision<br>What information supported treatment in place, bedside evaluation, or transfer?           | Communication<br>Was the family informed and were treatment preferences current and accessible? |
| Transition<br>Were hospital recommendations, diagnostic follow-up, medications, and responsibility reconciled? | Learning<br>What one system change would make the next similar case more reliable?              |

## Illustrative monthly trend

| Period         | Hospital returns | Returns within 7 days | Reviews completed | Interpretation                       |
|----------------|------------------|-----------------------|-------------------|--------------------------------------|
| Month -3       | 15               | 7                     | 12                | Baseline review                      |
| Month -2       | 14               | 6                     | 14                | Transition-huddle pilot began        |
| Month -1       | 13               | 5                     | 13                | Response pathway reinforced          |
| Current sample | 12               | 5                     | 12                | Continue monitoring; no causal claim |



# QAPI action register

BridgeCare's dashboard model connects review to accountable execution: a defined priority, specific action, owner, target date, current status, and evidence required to close the item.

| QAPI priority             | Action                                      | Owner            | Target | Status   | Closure evidence                 |
|---------------------------|---------------------------------------------|------------------|--------|----------|----------------------------------|
| Transition reliability    | Start 72-hour high-risk transition huddle   | DON              | Aug 15 | On track | 4-week audit                     |
| Response pathway          | Publish contact and fallback workflow       | Administrator    | Aug 8  | Closed   | Staff education + posted pathway |
| Family communication      | Define physician-update triggers            | Medical Director | Aug 22 | On track | Workflow approval + sample audit |
| Medication follow-through | Clarify lab and pharmacy callback ownership | Unit Manager     | Aug 1  | Overdue  | Revised workflow + audit         |
| Case review               | Standardize transfer-review agenda          | QAPI Lead        | Jul 25 | Closed   | Agenda used at next meeting      |

## How the operating rhythm works

|                                                                           |                                                                            |                                                                |                                                                       |
|---------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------------|
| 1. Prepare<br>Refresh agreed measures and unresolved actions before QAPI. | 2. Review<br>Focus discussion on variance, cases, barriers, and decisions. | 3. Assign<br>Name an owner, target date, and closure evidence. | 4. Close<br>Verify completion and decide whether the measure changed. |
|---------------------------------------------------------------------------|----------------------------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------------------------|

## Physician-reviewed analytics boundary

|                                                                                                                                                 |                                                                                                                                                               |
|-------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|
| AI may assist with<br>Organizing authorized data, grouping recurring themes, drafting structured summaries, and surfacing questions for review. | Human review remains responsible for<br>Clinical context, supported conclusions, prioritization, recommendations, and communication with facility leadership. |
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|                                                                                                                                                                                           |                                                                                                                                                                          |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Designed with each facility<br>Measures, source systems, cadence, permissions, privacy safeguards, report recipients, and action owners are defined before protected information is used. | Start without resident data<br>An initial facility conversation needs only the facility type, region, current operating model, priorities, and desired reporting rhythm. |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

**Discuss a facility performance system**

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